

## CARDEROCK SPRINGS ELEMENTARY SCHOOL

Bethesda, Maryland



Joe Hirsch | Construction Management | Dr. Magent

## Presentation Outline

- I. Project Overview
- II. BIM 3D MEP Coordination
- III. Relocation of Underground  
Storm Water Retention  
System (UGS)
- IV. Solar Panel Analysis
- V. Structural Analysis
- VI. Conclusions
- VII. Questions & Answers

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## Project Overview

❖ Location: Bethesda, Maryland

❖ Owner: Montgomery County Public Schools

❖ CM @ Risk: Hess Construction + Engineering Services



❖ Goal: Modernize Carderock Springs Elementary School

❖ New Building is 80,121 ft<sup>2</sup>



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Total Project Cost and Square Foot Cost		
Building Systems	Cost	Cost/SF
General Conditions	\$1,665,420	\$20.79
Site Work	\$3,412,850	\$42.60
Concrete	\$1,044,350	\$13.03
Masonry	\$1,974,625	\$24.65
Structural	\$1,952,070	\$24.36
Moisture Protection	\$669,000	\$8.35
Carpentry	\$310,600	\$3.88
Openings	\$1,758,436	\$21.95
Finishes	\$871,828	\$10.88
Specialties	\$221,025	\$2.76
Equipment	\$236,390	\$2.95
Furnishings	\$101,000	\$1.26
Elevator	\$95,000	\$1.19
Mechanical	\$3,894,487	\$48.61
Electrical	\$1,303,550	\$16.27
Allowances	\$975,036	\$12.17
<b>Total</b>	<b>\$21,304,667</b>	<b>\$265.91</b>

## Project Overview

### ❖ COST AND SCHEDULE

- Approximate cost = \$21.3 Million GMP
- Construction Schedule is 20.5 Months
  - Demolition Started October 2008
- Owner Receives Building July 7, 2010
  - Must complete for start of school year

SCHEDULE SUMMARY			
Activity Name	Original Duration	Start	Finish
<b>Cardorock Springs Eten</b>	<b>630</b>	<b>01-May-07</b>	<b>07-Jul-10</b>
HIRE ARCHITECT	0	01-May-07	15-Nov-07
SCHEMATIC DESIGN	134	14-May-07	21-Feb-08
DESIGN DEVELOPMENT	81	01-Nov-07	30-Jul-08
CONSTRUCTION DOCS	114	22-Feb-08	07-Jul-09
BID DAY	0	07-Oct-08	07-Oct-08
PROCUREMENT	203	08-Oct-08	17-Jul-09
DEMOLITION	80	08-Oct-08	27-Jan-09
EXCAVATION/UTILITIES	187	20-Nov-08	07-Aug-09
SUBSTRUCTURE A	69	09-Mar-09	11-Jun-09
GEO THERMAL WELLS	129	26-Mar-09	22-Sep-09
SUBSTRUCTURE B	65	10-Apr-09	06-Aug-09
SUPERSTRUCTURE A	30	12-Jun-09	23-Jul-09
SUPERSTRUCTURE B	41	17-Jul-09	11-Sep-09
DECKING & SOO A	31	17-Jul-09	28-Aug-09
DECKING & SOO B	34	20-Aug-09	06-Oct-09
ENCLOSURE	144	25-Aug-09	12-Mar-10
ROUGHING A	110	08-Sep-09	10-Feb-10
ROUGHING B	109	23-Oct-09	24-Mar-10
FINISHES A	127	11-Nov-09	06-May-10
FINISHES B	65	27-Jan-10	25-May-10
WATER TIGHT	0	12-Mar-10	12-Mar-10
FINAL PAVELANDSCAPE	38	01-Apr-10	24-May-10
FINAL INSPECTIONS/START-UP	21	04-May-10	01-Jun-10
PUNCHLIST A	22	07-May-10	07-Jun-10
PUNCHLIST B	22	24-May-10	22-Jun-10
GAS OFF PERIOD	11	23-Jun-10	07-Jul-10
TURN OVER BUILDING	0	07-Jul-10	07-Jul-10

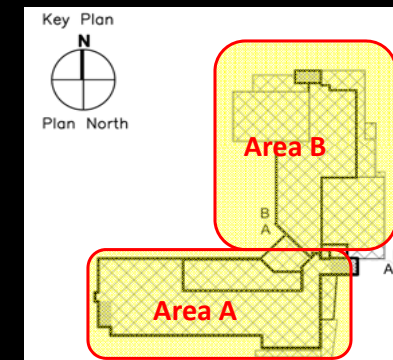
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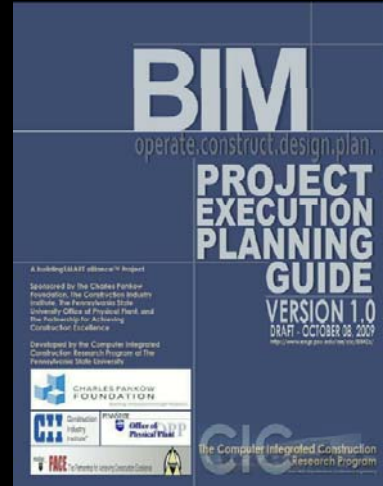
## Project Overview

### ❖ BUILDING SYSTEMS

- Steel Superstructure
- Shallow Footing Substructure (strip and pier footings)
- 2-3 Stories
- Geothermal heating & cooling
  - 120 Wells @ 520' Deep
- Primarily Masonry Façade w/ CMU backup
- Attempting LEED Silver Certification



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## Analysis 1 – BIM 3D MEP Coordination

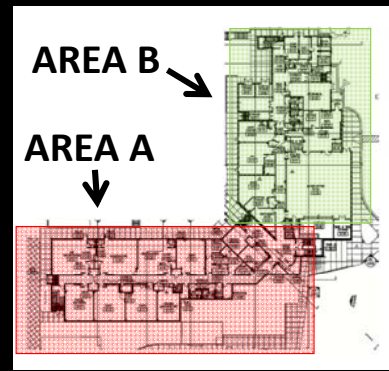
### ❖ Goals of Analysis

1. Review Carderock’s 2D Coordination Process
2. Overview of General Plan for Implementation of 3D MEP Coordination @ Carderock
3. Assess Potential Advantages/Disadvantages of 3D MEP Coordination Process

### ❖ What is BIM and 3D MEP Coordination?

- “Process in which Clash Detection software is utilized during the coordination process to determine field conflicts by comparing 3D models of building systems.” – PSU CIC
- “The goal is to eliminate the major system conflicts prior to installation.” – PSU CIC

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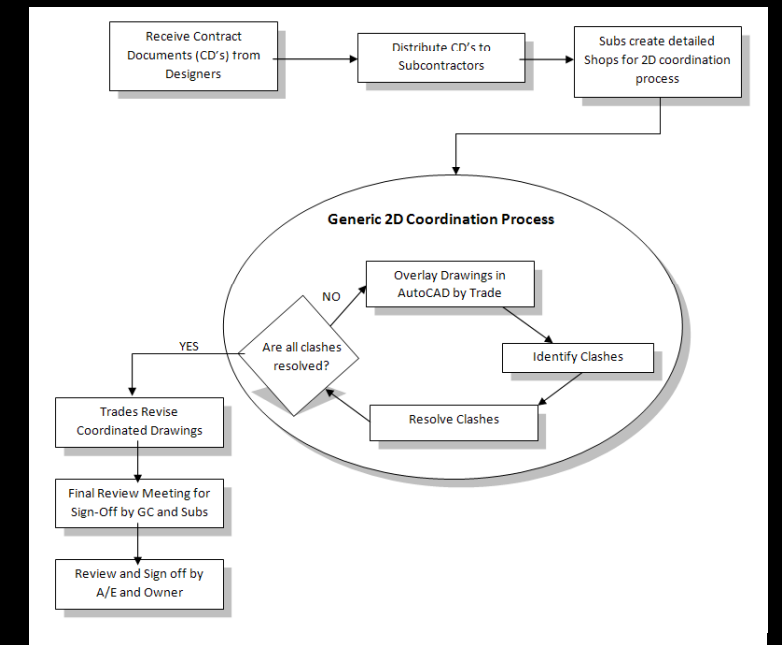


Area	Components of the Area		
Area 'A'	A Lower Level	A Main Level	A Upper Level
Area 'B'	B Lower Level	B Main Level	
Gym	One Logical Area		
Multipurpose Room	One Logical Area		

## Analysis 1 – BIM 3D MEP Coordination

### ❖ 2D Coordination Process @ Carderock

- Separated by Area and Floor Level
- Meeting for each separate area
- Coordination through Intuition and Experience
- 3-4 Weeks Coordination Cycle per Area
- Project Manager noted majority of time spent on Change Order Management
- Change Order Process Approximately 1-2 months

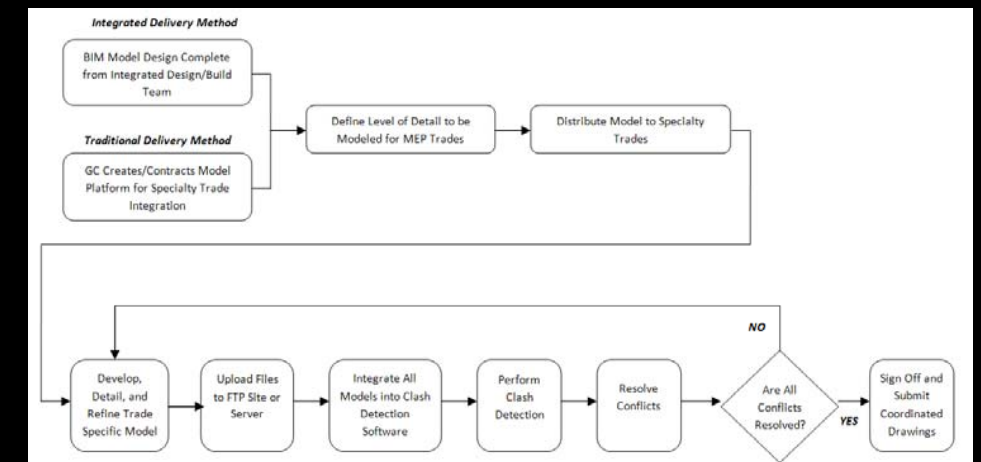


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## Analysis 1 – BIM 3D MEP Coordination

### ❖ 3D MEP Coordination Process w/ CM @ Risk Delivery

- Prequalify Contractors based on capabilities
- CM Creates Contract Specific 3D Modeling Requirements
  - Must define who will model, what to model, level of detail, and software compatibility requirements
- Contractors: Create Models, Upload to FTP,
- CM: Integrate Model, Run Clash Detection, Distribute Reports
- Meetings to crease solutions to conflicts





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## Analysis 1 – BIM 3D MEP Coordination

### ❖ 3D MEP Considerations if Implemented @ Carderock

- What trades?
- What are the trades capabilities?
- When to start coordination process?

### ❖ Trades

- Steel
- Mechanical/HVAC
- Plumbing
- Electrical
- Fire Protection

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## Analysis 1 – BIM 3D MEP Coordination

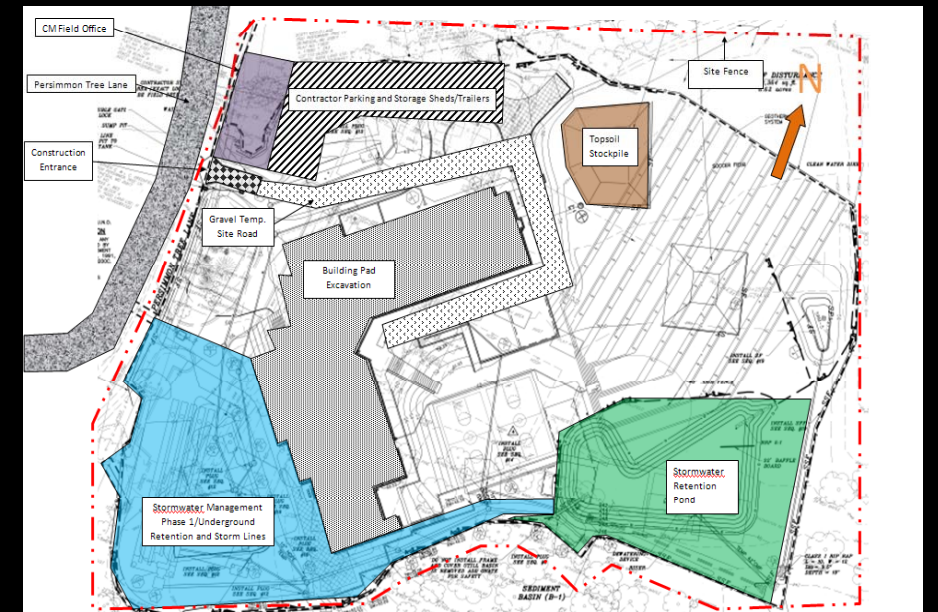
- ❖ Potential Advantages of 3D MEP Coordination
  - Decrease Change Orders & cost increases
  - Decrease amount of RFI's
  - Increase Potential for Prefabrication
  - Increase Overall Productivity
  - Decrease Schedule
  - Automated Process
  
- ❖ Potential Disadvantages and Resistance to 3D MEP Coordination
  - Learning Curve
  - Team Commitment
  - Cost of Initial Investment
  - Lack of Resources

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## Analysis 2 – Relocation of UGS

### ❖ Background of Analysis

- Superintendent identified current location restricting to site Utilization in Area B
- Potential for Schedule Acceleration
- Potential for More Parking and on-site Material Storage

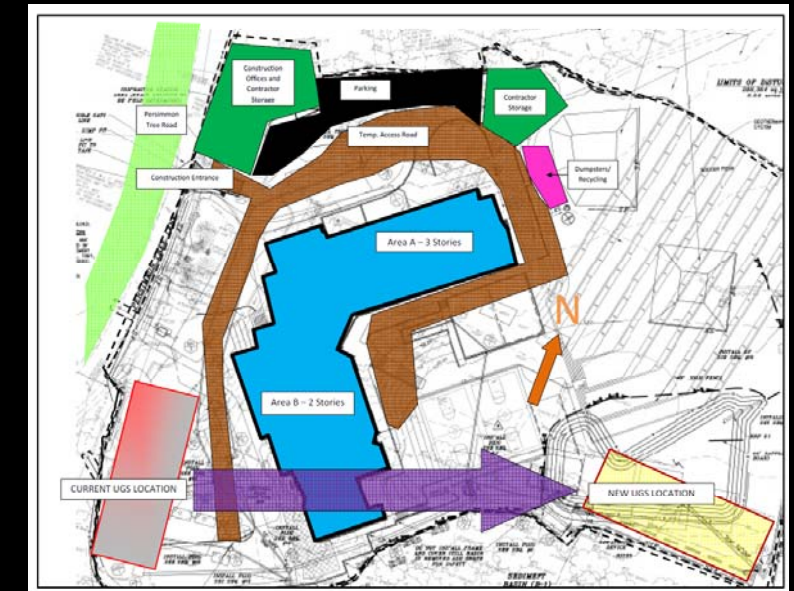


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## Analysis 2 – Relocation of UGS

### ❖ New Location Site Analysis

- Current Location at High Site Elevation
  - Requires Deeper Elevation for Correct Inverts
  - Excavation was approx 25'-30' deep
- New Location would require only 10' excavation

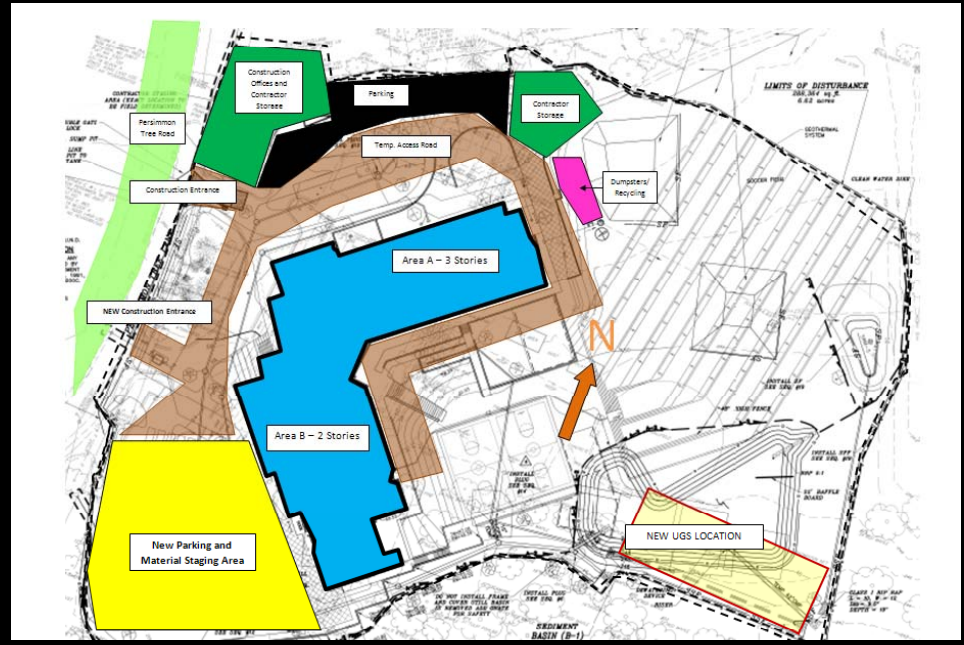


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## Analysis 2 – Relocation of UGS

### ❖ Results of New Location

- Save about \$5,000 in excavation Costs
- Better Site Utilization Close to Area B
- Ability to Create Additional Parking



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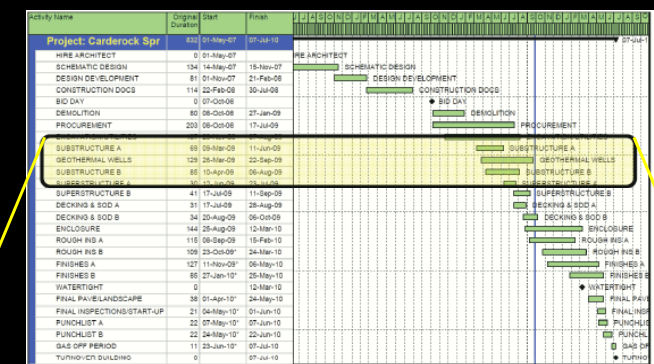
## Analysis 2 – Relocation of UGS

### ❖ Schedule Acceleration Analysis

- By moving UGS, work on Substructure B can begin simultaneously with Substructure A
  - Saves about 20-30 Work Days on Critical Path
  - General Conditions Savings of about \$94,000
  - Reduces schedule by about 9.1%

### ❖ Management Considerations

- Addition of an Assistant Superintendent
- Materials Procurement & Supply Chain
- Additional Crews Needed
- Quality Control and Concrete Testing



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## Analysis 2 – Relocation of UGS

### ❖ Summary of UGS Relocation

- More room for materials and parking
- Opportunity to Decrease Schedule by 9.1% or 20-30 Days
- More Supervision Needed for Quality Control & Coordination

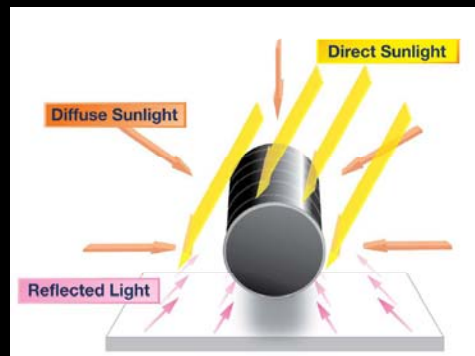
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### Analysis 3 – Addition of Solar Panels (Elec. Breadth)

- ❖ Background of Analysis
  - Carderock striving to achieve LEED Silver from USGBC
  - MCPS District dedicated to Sustainable Buildings
  - Offset electrical Consumption
    - Energy Prices are on the Rise
- ❖ Goals of Analysis
  - Maximize Solar Energy Generation with available Roof Space



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## Analysis 3 – Addition of Solar Panels

### ❖ Product Selection

#### •Solyndra SL-001-191 Solar Panel

•Cylindrical In Shape – Collects Direct, Indirect, and Reflected Light

•Takes Advantage of the white “cool roof” @ Carderock

• Requires little structural considerations – no protrusions through roof

•Weighs 68lb making installations easier

Product Specifications						
<b>Electrical Data</b> Measured at Standard Test Conditions (STC) irradiance of 1000 W/m <sup>2</sup> , air mass 1.5, and cell temperature 25° C						
Model Number	SL-001-180	SL-001-187	SL-001-188	SL-001-173	SL-001-182	SL-001-200
Power Rating (P <sub>max</sub> )	150 Wp	157 Wp	165 Wp	172 Wp	182 Wp	200 Wp
Power Tolerance (%)	+4, -5	+4	+4	+4	+4	+4
V <sub>mp</sub> (Voltage at Maximum Power)	65.7 V	67.5 V	69.6 V	71.7 V	73.9 V	78.2 V
I <sub>mp</sub> (Current at Maximum Power)	2.28 A	2.33 A	2.37 A	2.41 A	2.46 A	2.55 A
V <sub>oc</sub> (Open Circuit Voltage)	91.8 V	92.5 V	93.9 V	95.2 V	96.3 V	99.2 V
I <sub>sc</sub> (Short Circuit Current)	2.72 A	2.73 A	2.74 A	2.75 A	2.76 A	2.78 A
Temp. Coefficient of V <sub>oc</sub>	-0.28					
Temp. Coefficient of I <sub>sc</sub>	+0.03					
Temp. Coefficient of Power	-0.26					
<b>System Information</b>						
Cell type	Cylindrical OIGS					
Maximum System Voltage	Universal design: 1000V (IEC & 600V (UL) systems)					
Dimensions	Panel: 1.82 m x 1.08 m x 0.05 m Height: 0.3 m to top of panel on mounts					
Mounts	Non-penetrating, powder-coated Aluminum Up to 2.17 mounts per panel					
Connectors	4 Tyco Solarlok, 0.20 m cable					
Series Fuse Rating	23 Amps					
Roof Load	16 kg/m <sup>2</sup> (0.3 lb/ft <sup>2</sup> ) panel and mounts					
Panel Weight	31 kg (68 lb) without mounts					
Snow Load Maximum	2800 Pa (58.5 lb/ft <sup>2</sup> )					
Wind Performance	208 km/h (130 mph) maximum Self-ballasting with no attachments					
Operating and Storage Temp	-40°C to +85°C					
Normal Operating Cell Temperature (at 1000 W/m <sup>2</sup> )	41.7°C at 800 W/m <sup>2</sup> , Temp. -20°C, Wind = 1m/s					
Certifications/Listings	UL1703, IEC 61646, CEC listing IEC 61730, IEC 61646, CE Mark Application Class A per IEC 61730-2 First Class C					
Warranty	25 year limited power warranty 5 year limited product warranty					

Solyndra  
The new shape of solar™

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- ❖ LEED Design Considerations
  - Potentially Can add 2-7 credits in "Optimizing Energy Performance"
  - Possibly can push rating to LEED Gold



## Analysis 3 – Addition of Solar Panels

- ❖ Design
  - Determine Available Roof Space
  - Amount of Panels Used is 990 Panels
    - 660 Panels on A
    - 330 Between B & Gym
  - Three Arrays of 330 Panels will be used
    - PV Powered 75 kW inverter for each array
    - 66 Parallel Strings of 5 Panels
  - Amtec Solar Combiner Used to group strings together
    - Max Load = 36 strings @ 540 A
    - 2 Combiners Per Array of 330 Panels
  - #2 AWG Conductor used to carry load to Electrical Room
    - Rating of 106.6A
    - Carried in 1/2" EMT



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❖ National Center for Education Statistics study in 1998 reported that a public educational facility stands for 42 Years

### Analysis 3 – Addition of Solar Panels

#### ❖ Output and Payback

ENERGY OUTPUT AND COST DATA									
Month	Days in Month	Insolation Value	Energy Rates	Panel Output PTC (W)	Adj. for Roof Reflectivity	Adj. for Inverter Efficiency	Number of Panels	Energy Output (kWh)	Energy Cost Savings
January	31	1.87	\$0.137	180	0.95	0.96	990	9,814	\$1,344
February	28	2.61	\$0.137	180	0.95	0.96	990	12,372	\$1,695
March	31	3.58	\$0.137	180	0.95	0.96	990	18,788	\$2,574
April	30	4.61	\$0.137	180	0.95	0.96	990	23,413	\$3,208
May	31	5.27	\$0.137	180	0.95	0.96	990	27,657	\$3,789
June	30	5.75	\$0.137	180	0.95	0.96	990	29,203	\$4,001
July	31	5.65	\$0.137	180	0.95	0.96	990	29,651	\$4,062
August	31	5.08	\$0.137	180	0.95	0.96	990	26,660	\$3,652
September	30	4.11	\$0.137	180	0.95	0.96	990	20,873	\$2,860
October	31	3.14	\$0.137	180	0.95	0.96	990	16,479	\$2,258
November	30	2.10	\$0.137	180	0.95	0.96	990	10,665	\$1,461
December	31	1.64	\$0.137	180	0.95	0.96	990	8,607	\$1,179
<b>Totals:</b>								<b>234,181</b>	<b>\$32,083</b>

COST AND PAYBACK						
Cost/W (Installed)	Total Output STC (W)	Additional Project Cost	Federal Gov. Tax Incentive (30%)	Adjusted Cost	Yearly Savings	Payback (Years)
\$7.00	187,180	\$1,310,260	\$393,078	\$917,182	\$32,083	28.6
\$6.00	187,180	\$1,123,080	\$336,924	\$786,156	\$32,083	24.5
\$5.00	187,180	\$935,900	\$280,770	\$655,130	\$32,083	20.4

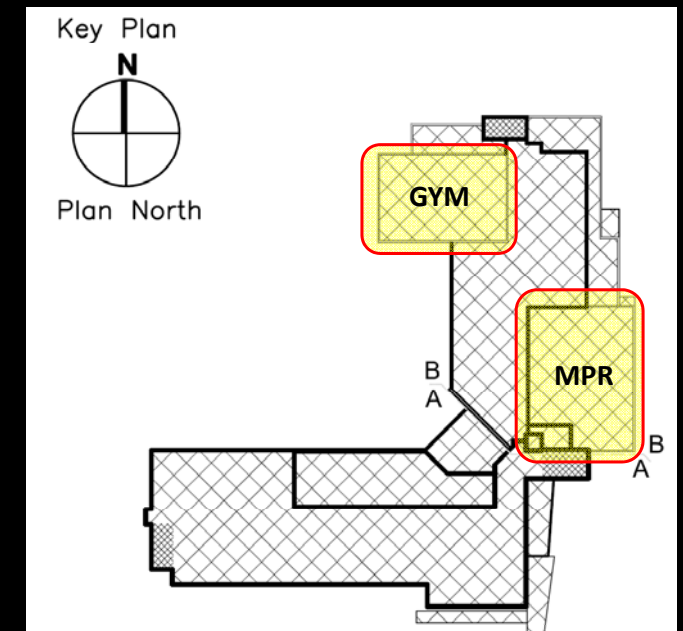
#### ❖ Recommendation & Conclusions

- Approx. \$32,000 saved annually on energy Costs
- Simple Payback between 21-29 Years less than Building lifetime of 42 Years
- Feasible if Budget Allows Initial Investment

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## Analysis 4 – Structural Change

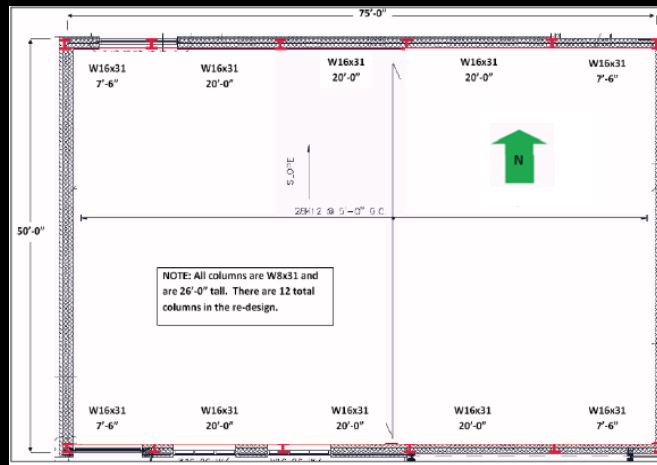
- ❖ Background of Analysis
  - Gym and Multipurpose Room have Load Bearing Concrete Masonry Unit Walls
    - Steel truss rest on the walls
  - Multiple Contractors Rely on Each Other
  
- ❖ Goals of Analysis
  - Change system to Steel columns and beams
  - Minimize Risks to Critical Path
  - Increase Constructability



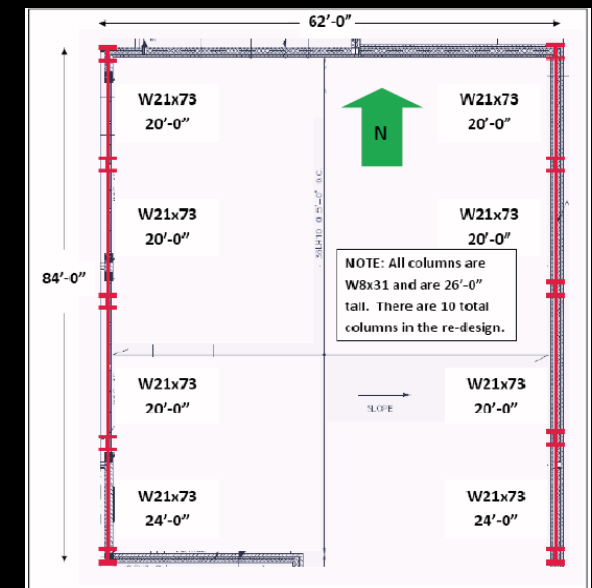
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## Analysis 4 – Structural Change

- ❖ Design & Layout
  - Load and Resistance Factored Design (LRFD)



❖ GYM



❖ Multipurpose Room

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## Analysis 4 – Structural Change

### ❖ Cost and Schedule Analysis

Room	Original			Redesign				Percent Difference	Total Savings
	Material	Labor	General Cond.	Masonry	Steel	General Cond.			
				Material	Labor	Mat. + Install			
Gym	\$30,550	\$57,200	\$52,860	\$18,135	\$41,548	\$20,187	\$21,144	50.28%	\$39,596
MPR	\$45,947	\$86,029	xxxxx	\$26,021	\$61,485	\$28,647	xxxxx	12.75%	\$15,824
<b>Totals</b>	<b>\$75,497</b>	<b>\$143,229</b>	<b>\$52,860</b>	<b>\$44,156</b>	<b>\$103,033</b>	<b>\$48,834</b>	<b>\$21,144</b>	<b>22.63%</b>	<b>\$55,420</b>

*Notes: Multipurpose room not on the Critical Path, therefore no G.C. savings  
General Conditions derived from actual budget in General Conditions Estimate section of report*

Room	Original Duration	New Duration	Work Days Saved
Gym	20	8	<b>12</b>
MPR	10	6	<b>4</b>

*Note: Only Gym on the Critical Path*

Original Project Finish: July 7, 2010  
New Project Finish: June 21, 2010

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## CONCLUSIONS

- ❖ BIM 3D MEP COORDINATION
  - Decrease Change Orders
  - Increase Productivity
  
- ❖ RELOCATE UNDERGROUND STORM RETENTION SYSTEM
  - Save 20-30 Days on Critical Path
  - \$94,000 General Conditions Savings
  
- ❖ ADDITION OF SOLAR PHOTOVOLTAIC PANELS
  - Offsets \$32,000 on Energy Bill Annually
  
- ❖ CHANGE STRUCTURAL SYSTEM IN GYM & MPR
  - Saves \$55,000
  - Decrease Schedule by 12 days

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## Questions



## Acknowledgements

- ❖ My Parents
- ❖ All of my friends
- ❖ Meghan
- ❖ Buck
  
- ❖ Penn State Faculty & Thesis Advisors
- ❖ Bryan Bailey, Hess Construction + Engineering Services
- ❖ Dave Gauthier, Hess Construction + Engineering Services
- ❖ Kristin DiStefano, Hess Construction + Engineering Services
- ❖ Kassia Aaron, Hess Construction + Engineering Services
- ❖ Montgomery County Public Schools
- ❖ BeeryRio Architect + Interiors